



TEAM RUBICON



ACRONYMS AND TERMINOLOGY

POC for additions, corrections, or future revisions:

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ACRONYM/TERM	EXPANDED	DEFINITION
A		
AAM	After Action Meeting	The AAM is an interactive session providing participants an opportunity to debrief after an exercise or operation in order to analyze effective actions or what corrective measures may need to be taken to improve future outcomes.
AAR	After Action Report	This report provides a summary of the operation or exercise and analysis of the effectiveness of objectives and core capabilities.
ADVON	Advanced Echelon	The Advanced Echelon is an organized team of personnel with a purpose to define the operational area, develop local situational awareness, build relationships with local authorities and community members, and identify the scope of work for the response operations.
AO	Area of Operations	The boundaries in which an operation will execute as outlined in the OPORD. An extension of the AO requires FRAGO approval.

B		
BATTLE RHYTHM		The daily operational schedule. Includes the timing of scheduled briefings, situation reports, collaborative sessions, meals, and other required actions during planning and execution of the operation.
BILLET		Overnight accommodations during Team Rubicon events or operations that require housing for volunteers.
BLUE JEANS		Communication application for video conferencing.
BLUE SKIES		Planning and preparing for events in the eventuality of a disaster. Training, workshops, table top exercises, and service projects are a few examples of Blue Sky events.
BLUF	Bottom Line Up Front	A specific method of declaring the purpose of an email to the recipient effectively distilling the most important information first. The BLUF should answer who, what, where, when, and why.
BTLO	Basic Trailer Load Out	One of the kits that is part of the standard inventory for a Team Rubicon trailer. This kit includes equipment to help set up a FOB/Billets and equipment specific to the trailer.
BZ	Bravo Zulu	Bravo Zulu, also referred to as "BZ," is a naval signal,

		typically conveyed by flaghoist or voice radio, meaning "Well Done" with regard to actions, operations or performance.
C		
C&G or C&GS	Command and General Staff	The staff who report directly to the Incident Commander, and are scalable to meet the needs of the op and span of control.
CI	Chainsaw Instructor	A Team Rubicon certified sawyer who oversees Sawyers in the field and instructs and models appropriate chainsaw techniques ensuring that Sawyer students demonstrate proficiency on the chainsaw for various situations.
CHFP	Clay Hunt Fellows Program	<p>The Clay Hunt Fellowship is named after Marine Corps veteran, and original member of Team Rubicon, Clay Hunt who took his life in 2011. Clay was one of the first to deploy to Haiti in 2010 which catapulted the existence of Team Rubicon. His fierce dedication to others inspires a new generation of veterans to continue service and his legacy carries on through the Clay Hunt Fellows Program.</p> <p>The Clay Hunt Fellows Program is a six month,</p>

		remote, part-time program that equips the veteran with tools to find and understand their purpose and identity out of uniform for a life of continued service. Fellows will complete a six- month Base Camp curriculum focused on emotional intelligence through strengths discovery, self-awareness exploration, focused cohort discussions, reading, and guided self-reflection assignments.
COA	Course of Action	Course of Action development correlates directly with the initial development and the execution component of the Operations Order.
COAD	Community Organizations Active in Disaster	A COAD is a collective group of organizations, based within a community or geographic area, which is composed of representatives from public, private and not-for-profit agencies for the purpose of disaster preparedness, mitigation, response, and recovery.
COACHING MOMENT		A Coaching Moment form identifies situations other than an incident: behavior, medical or fitness for duty, damaged equipment, need for services, safety. This coaching moment can be positive or identify negative actions.

CONOPS	Concept of Operations	The overarching plan and sequencing of events of how the operational plan will be executed from start to finish. Required in the OPOD to provide context to Incident Commander and C&G.
CORE OPS	Core Operations	Refers to Team Rubicon's core capabilities as well as the Core Operations course. The course is designed to establish a baseline standard for professional and safe core operations for TR's volunteer disaster responders.
CTA	Call to Action	Any direct ask for an action. Most often referred to in reference to marketing emails and actions requested of the user. Eg: Submit Your Availability, Reconfirm Your Availability etc.
CTL	Compact Track Loader	A piece of heavy equipment used to easily move debris.

D		
DA	Damage Assessment	<p>Damage Assessments are FEMA Preliminary Damage Assessments which are used after a disaster and may be used in disaster declaration reimbursements.</p> <p>Formerly Team Rubicon's Site Surveys were called Damage Assessments but have been renamed to eliminate confusion with FEMA damage assessments.</p>
DDRO	Deputy Director of Regional Operations	<p>Now known as Deputy Director of Territory of Operations (DDTO) since the geographic restructure from regions to territories. The DDTO is responsible for the growth and support of territory staff and volunteer leaders.</p>
DDTO	Deputy Director of Territory Operations	<p>A TR staff member who supports the development of the territory and volunteer leaders.</p>
DEMOB	Demobilization	<p>The process of standing down an operation including the maintenance and return of tools and people to their home of record.</p>
DFO	Director of Field Operations	<p>The Director of Field Operation is a TR staff position that oversees the NOC, Field Leadership Team, and Rebuild.</p>

DIVS/DIVSUP	Division Supervisor	A Division Supervisor assists the Operations Section Chief brief Strike Team/Task Force Leaders on assigned tasks. Provide field coordination of assigned resources, transportation, and supply activities. Ensure Strike Teams/Task Forces have adequate work and all necessary support. Coordinate activities and resource sharing with other Divisions/Groups as necessary. Maintain accountability of all personnel and equipment. Ensure their proper drawing and return of equipment. Ensure all assigned personnel check in/out as appropriate.
DOA	Disaster Operations Associate	A Team Rubicon staff member responsible for supporting the development of volunteer leaders and territory operational planning and execution. The functions that align to a DOA are: Logistics, Mobilization, Field Operations and Planning.
DTO	Director of Territory Operations	A TR staff member who supports the development of the territory and volunteer leaders.
E		
EEI	Essential Element of Information	Pieces of information that are essential to developing

		the scope of incident and response.
ENDX	End of Exercise	
EM	Emergency Manager	The EM is charged with creating the framework within which communities reduce vulnerability to hazards and cope with disasters. Can be local, city or state. At the local level they may dual hat in other roles such as police or fire chief.
EMA	Emergency Management Agency	A local, city, state or federal agency tasked with creating the framework within which communities reduce vulnerability to hazards and cope with disasters.
EMS	Enterprise Management System	Team Rubicon’s database of volunteer information, operations, events, client services etc.
EMS	Emergency Medical Services	Emergency services that provide urgent prehospital treatment and stabilisation for serious illness and injuries and transport to definitive care.
EOB	End of Business	
EOC	Emergency Operations Center	A central command and control facility responsible for carrying out the principles of emergency preparedness and emergency management, or disaster management functions at a strategic level during an emergency, and ensuring the continuity of

		operation of a company, political subdivision or other organization. Team Rubicon has an EOC located at the NOC and TOC(s).
EOD	End of Day	
ETA	Estimated Time of Arrival	
EX	Excavator	A piece of heavy construction equipment consisting of a boom, dipper, bucket and cab on a rotating platform known as the "house."
F		
FEMA	Federal Emergency Management Agency	The agency of the United States under the Department of Homeland Security responsible for coordinating disaster preparedness, mitigation, response and recovery at a federal level.
FLT	Field Leadership Team	A department within Team Rubicon responsible for the execution of operations and supporting C&G elements. Also refers to the Field Leadership coaching team which is a team of people who may deploy on operations to coach C&G teams.
FOB	Forward Operating Base	A FOB is any secured, forward position that is used to support field operations.
FOUO	For Official Use Only	

FRAGO	Fragmentary Order	A request for a change in the OPORD that communicates a major change once the response operations have begun such as extending or expanding the scope of operations.
FSC	Finance Section Chief	The Finance and Administration Section provides the financial and cost analysis support to an incident. The person heading it is the Finance & Administration Section Chief (FSC).
FSS	Food Support Services	A TR capability developed during COVID19 to respond to the needs of communities by serving at food banks, delivering meals etc.
G		
GS	Greyshirt(s)	A Team Rubicon volunteer based on the officially earned <i>greyshirt</i> . When referring to volunteers, it is capitalized.
gs	greyshirt	The greyshirt (lowercase) is the official uniform of the volunteer when participating in a TR event.
GSD	Get Shit Done	This is what Team Rubicon and Greyshirts do!
GR	General Responder	Generalist role for Greyshirts on a TR operation. Everyone deploys as a general responder regardless of

		qualifications, experience, or leadership/staff position and may be assigned to C&G or skilled positions once on the op.
GREY SKIES		Grey Skies refer to operation execution, specifically response when many details may be variable. This is where Team Rubicon GSD.
H		
HE	Heavy Equipment	Equipment such as skid steers and excavators that aid with Debris Management.
HEO	Heavy Equipment Operator	An individual qualified to operate heavy equipment and are leveled at HEO1, HEO2, and HEO3.
HOTWASH		After action debriefing, discussions, and evaluations of an agency or team's performance following an exercise, training session, or major event.
HQ/LAHQ	Los Angeles Headquarters	Team Rubicon's headquarters office.

I		
IAP	Incident Action Plan	A document developed every op period to guide the next op period's activities to communicate the strategic objectives in the operational period. These formally documented incident goals (known as control objectives in NIMS), operational period objectives, and the response strategy defined by Incident Command during response planning. The IAP contains general tactics to achieve goals and objectives within the overall strategy, while providing important information on event and response parameters.
IC	Incident Commander	Individual responsible for all incident activities, including the development of strategies and tactics and the ordering and the release of resources. The IC has overall authority and responsibility for conducting incident operations and is responsible for the management of all incident operations.
ICP	Incident Command Post	The field location where the primary functions are performed.
ICS	Incident Command System	A widely applicable and scalable management system designed to enable

		effective, efficient incident management by integrating a combination of facilities, equipment, personnel, procedures, and communications operating within a common organizational structure.
IMT	Incident Management Team	Officially, an Incident Management Team (IMT) is a rostered group of ICS-qualified personnel consisting of an Incident Commander, Command and General Staff, and personnel assigned to other key ICS positions. In TR, the IMT are leased employees who may sit in C&G roles if qualified volunteers are unavailable or may be deployed to fill roles in a municipality.
ISR	Initial Situation Report	A strategic overview of a developing incident in an area. The ISR provides preliminary situational data, evaluates impact, and demonstrates if there exists a need for Team Rubicon to respond.
J		
JIC	Joint Information Center	A facility/location established as the central point of contact for news media and interest parties to coordinate incident information activities at the scene of the incident. Public information officials from all

		participating federal, state, and local agencies should collocate at the JIC.
K		
L		
LEAD		A request for assistance from an individual homeowner. Once dispatched it will become a work order for site survey or strike team work.
LNO	Liaison Officer	A member of the Command Staff responsible for coordinating with representatives from supporting and assisting external agencies. Facilitates information with the Emergency Manager, VOAD, or other relative sponsors.
LOGS	Logistics	The process and procedure for providing resources and other services to support incident management.
LSA	Logistics Staging Area	A central location to store and position equipment, vehicles, resources, and personnel prior to deployment.

<p style="text-align: center;">LSC</p>	<p style="text-align: center;">Logistics Section Chief</p>	<p>The section responsible for providing facilities, services, and material support for the incident. The person heading it is the Logistics Section Chief.</p>
M		
<p style="text-align: center;">MARC</p>	<p style="text-align: center;">Multi-Agency Resource Center</p>	<p>A single, “one stop shop” location where public and private organizations come together to provide assistance to those affected by disaster. MARCs are collaborative operations.</p>
<p style="text-align: center;">MCC</p>	<p style="text-align: center;">Mobile Command Center</p>	<p>The MCC is a command and control asset that operates as a fully functional ICP, complete with communications suite. It is available at the discretion of the NOC by request/recommendation of the IC and approval by the Deputy Director of Field Operations.</p>
<p style="text-align: center;">MITIGATION</p>		<p>Disaster mitigation measures are those that eliminate or reduce the impacts and risks of hazards through proactive measures taken before an</p>

		emergency or disaster occurs.
MDM	Mobilization Demobilization Manual	The Team Rubicon MDM is a doctrinal guide to the functions, processes, and products necessary to conduct resource mobilization and demobilization for TR disaster response.
MOB	Mobilization	The process and procedures used for activating, assembling, and transporting all resources that have been requested to respond to or support an incident.
MPP	Mission Planning Process	This process systematically directs the Mission Planning Team (MPT) through the considerations and actions critical to ensuring thorough and effective preparation in a concise timeframe.
MPT	Mission Planning Team	The team tasked with gathering and documenting the information necessary to plan an operation. Members include: Mission planning team lead, logistics rep, personnel/dispatch (mob) rep, finance rep, Recon/ADVON, liaison rep.

MPTL	Mission Planning Team Leader	Responsible for the coordination and execution of the mission planning efforts, assigning tasks, ensuring adequate staffing, arranging support services and materials, creating and executing timetable, ensuring appropriate communication, reviewing documents, coordination revisions, and crafting the mission statement.
MTT	Mobile Training Team	<p>The MTT helps us better prepare for the next disaster by traveling across the U.S. and providing valuable disaster response training and engagement opportunities to Team Rubicon members.</p> <p>Additionally, the MTT can assist with Community awareness, volunteer engagement, tabletop exercise simulations, and Train the Trainer support.</p>
MUCK-OUT		The removal of debris and damaged material in a home. This includes, but is not limited to, removal of wet carpets, mud in home, wet and moldy drywall and insulation, and damaged household goods.
N		
NGO	Non-Governmental Organization	NGOs are a subgroup of organizations founded by citizens, which include clubs and associations

		which provide services to its members and others.
NIMS	National Incident Management System	NIMS guides all levels of government, nongovernmental organizations and the private sector to work together to prevent, protect against, mitigate, respond to and recover from incidents. NIMS provides stakeholders across the whole community with the shared vocabulary, systems and processes to successfully deliver the capabilities described in the National Preparedness System. NIMS defines operational systems that guide how personnel work together during incidents.
NOC	National Operation Center	Team Rubicon’s national operation center that houses equipment and personnel for operational support and is based in Grand Prairie, TX.
NOTY	Notification	A mobilization text and email notification that is sent upon WARNO approval to alert Greyshirts that an operation is being planned and needs volunteers to sign up to determine our ability to support a response.
NWS	National Weather Service	An agency of the United States federal government that is tasked with providing weather forecasts, warnings

		of hazardous weather, and other weather-related products to organizations and the public for the purposes of protection, safety, and general information.
O		
OEM	Office of Emergency Management	An Office of Emergency Management (OEM), alternatively called an Emergency Management Office (EMO), or an Emergency Management Agency (EMA) in some areas, is an agency at the local, tribal, state, national or international level that holds responsibility of comprehensively planning for and responding to and recovering from all manner of disasters , whether man-made or natural. An OEM may also be requested to provide consequence management for large special events such as major gatherings, visiting dignitaries, etc.
OPORD	Operations Order	The OPORD is the formalized and coordinating document for an operation. This document identifies C&G, outlines the planned conduct for the operation, describes the mission scope. An approved OPORD transfers

		command of the incident from the MPTL to the IC.
OSC	Operations Section Chief	The section responsible for all tactical incident operations. In ICS, it normally includes subordinate branches, divisions, and/or groups. The person heading it is the OSC.
P		
PEX		Team Rubicon's reloadable debit card.
PIO	Public Information Officer	Responsible for gathering and verifying accurate information and current operation, manages media, coordinates the dissemination of information both internally and with other organizations.
PLANNING P		Also known and referred to as the <i>Planning Cycle</i> .
POC	Point of Contact	
PPE	Personal Protective Equipment	Varies based on the needs of type of operation, but includes head protection, eye protection, ear protection, glove, masks, appropriate footwear and clothing, Tyvek etc.

PSC	Planning Section Chief	Responsible for the collection, evaluation, and dissemination of operational information related to the incident, and for the preparation and documentation of the IAP. This section also maintains information on the current and forecasted situation and on the status of resources assigned to the incident. The person heading it is the Planning Section Chief.
POV	Privately Owned Vehicle	
Q		
R		
RA	Readiness Associate	A TR staff position held within each territory to support membership, wellness, training, and communications.
R/A	RECON/ADVON	Two different steps of the MPP. Recon is conducted after ISR approval to verify a disaster has occurred and there is an unmet need that matches TR's current capability. ADVON occurs after WARNO to verify essential elements of information and source a FOB, billets and food sources.
RC	Roll Call	The official Team Rubicon website where TR

		volunteers access information.
RECON	Reconnaissance	Recon (generally a team of 2-3 people) is conducted after ISR approval to verify: (1) a disaster has occurred, (2) there is an unmet need (3) unmet need matches TR's current capabilities.
RESL	Resource Unit Leader	The Resources Unit Leader is responsible for maintaining the status of all assigned resources (primary and support) at an incident.
ROE	Right of Entry	The Team Rubicon form required to be signed by the homeowner before any TR team can start any work order on the home.
S		
SA	Situational Awareness	Awareness of your surroundings and environment relative to time and space.
SITE SURVEY		Team Rubicon's process to verify leads which are requests for assistance at a property to detail the needs, determine priority level, any limitations etc. to turn them into Work Orders or be marked out of scope. <i>Formerly known as Damage Assessments in TR.</i>

SO/SOFR	Safety Officer	A member of the Command Staff responsible for monitoring and assessing safety hazards or unsafe situations and for developing measures for ensuring personnel safety.
STAND DOWN		This refers to Team Rubicon not needing the service of a Greyshirt on a particular operation at this time due to factors such as numbers, qualifications, distance/location, or other contributing factors.
SITL	Situation Unit Leader	The SITL is responsible for conducting situation updates required by the PSC, assists in the creation of work orders for Task Binders, maintains situational awareness of: weather reports, maps, forms, Site Surveys, technology needs, status of incident personnel and resources, and work orders to be done, in process or completed.
SITMAN	Situational Manual	A document that provides goals and objectives for the exercise, scenario details, and general issues for discussion during the exercise.
SITREP	Situation Report	SITREP purpose is to guide more effective preparation, response, management and recovery through seamless information-sharing prior to, during, and in recovery from

		emergencies and disasters of any scale or type of hazard.
SLC	State Logistics Coordinator	The State Logistics Coordinator is responsible for acquiring, tracking, inventorying, storing, reporting, and reconciling all supplies and equipment for the state lockers/trailers as well as participating in mission planning calls on the MPT, and deconfliction resources needs with Territory lead for events, projects, operations etc.
SMART	Specific, Measurable, Achievable, Relevant, Time-bound	SMART objectives identify who should do what, under what conditions, according to which standards.
SME	Subject Matter Expert	A person who is an authority in a particular area or topic.
SOC	State Operations Center	
SOG	Standard Operating Guidelines	
SOP	Standard Operating Procedure	A standard operating procedure is a set of step-by-step instructions compiled by an organization to help workers carry out complex routine operations. SOPs aim to achieve efficiency, quality output and uniformity of performance, while reducing miscommunication
STARTEX	Start of Exercise	

		and failure to comply with industry regulations.
STK	Strike Team	A team of tactical operators who possess the same type of skill-set and perform a common task during an operation in the field.
STL	Strike Team Leader	The Strike Team Leader briefs team members on the task(s) assigned and divides responsibilities as appropriate. Ensure personnel have signed-in before heading out on task. Reiterates safety messages at the beginning and throughout each operational period. Ensure that each team member is wearing proper PPE and adhering to standard operating guidelines. Ensure that team members are taking periodic breaks for rest, feeding, and hydration. Monitor work progress and make changes when necessary. Keeps the supervisor informed of progress, changes, needs, and status.
SVI	Social Vulnerability Index	The SVI is an index created by the CDC that uses 15 U.S. census variables to help local officials identify communities that may need support before, during, or after disasters.

T		
T3	Tools, Tactics, and Techniques	<p>T3: Tools, Tactics, and Techniques. T3 Courses are defined as those that are operationally enabling and beyond the introductory level. Examples include Damage Assessment and Disaster Analytics, Chainsaw Operations, Heavy Equipment Operations, Applied Suicide Intervention Skills Training (ASIST), and Core Operations. T3 trained volunteers are eligible to fill specific critical functions during field operations.</p>
TASK FORCE		<p>A team of tactical operators who possess multiple skill sets and perform a variety of functions Examples: (4) Core Ops teams, (2) Chainsaw Teams, (1) HE Team.</p>

<p>TFL/TFLD</p>	<p>Task Force Leader</p>	<p>The Task Force Leader briefs personnel on the task(s) assigned and divides responsibilities as appropriate. Ensure personnel have signed-in before heading out on task. Reiterates safety messages at the beginning and throughout each operational period. Ensure that each team member is wearing proper PPE and adhering to standard operating guidelines. Ensure that team members are taking periodic breaks for rest, feeding, and hydration. Monitor work progress and make changes when necessary. Keeps the supervisor informed of progress, changes, needs, and status.</p>
<p>THIRA</p>	<p>Threat and Hazard Identification and Risk Hazard</p>	<p>The Threat and Hazard Identification and Risk Assessment (THIRA) is a three-step risk assessment process that helps communities understand their risks and what they need to do to address those risks by answering the following questions:</p> <ul style="list-style-type: none"> ● What threats and hazards can affect our community? ● If they occurred, what impacts would those threats and

		<p>hazards have on our community?</p> <ul style="list-style-type: none"> ● Based on those impacts, what capabilities should our community have? <p>The outputs from this process lay the foundation for determining a community's capability gaps as part of the Stakeholder Preparedness Review.</p>
TOC	Territory Operations Center	A brick and mortar operations center to support territory events, training, and operations with staff, equipment, and other resources. As of 2020 the Midwest is piloting the first TOC in Chicago and each Territory will have one in the future.
TR	Team Rubicon	
TRLIC	Team Rubicon Leadership Conference	The annual Team Rubicon Conference for volunteer leaders and staff to sync around goals, the future of the organization, training, and listening sessions.
TRT	Territory Response Trailer	Each Territory has a minimum of one response trailer that is equipped with the standard inventory kits: a Basic Trailer Load Out kit, 2-5 strike kits depending on the size, roofing kit, finance/admin kit, and a saw kit.

		Territories will use their trailer(s) to deploy as much equipment as needed based on the approved OPOD.
TtT	Train the Trainer	Train the Trainer: Training shop probably has a better definition but this describes a training event where the focus is on training more instructors in that discipline.
TTX	Table Top Exercise	Tabletop exercises are discussion-based sessions where team members meet in an informal, classroom setting to discuss their roles during an emergency and their responses to a particular emergency situation. A facilitator guides participants through a discussion of one or more scenarios.
U		
UC	Unified Command	In incidents involving multiple jurisdictions, a single jurisdiction with multi-agency involvement, or multiple jurisdictions with multi-agency involvement, unified command allows agencies with different legal, geographic, and functional authorities and responsibilities to work together effectively without affecting individual agency authority, responsibility, or accountability.

V		
VOAD	Volunteer Organizations Active in Disasters	The National Voluntary Organizations Active in Disaster is a coalition of the major national voluntary organizations in the United States that have made disaster-related work a priority. TR is a member of the National VOAD (NVOAD) as well as state and local VOAD chapters.
VRC	Volunteer Reception Center	A location where spontaneous, unaffiliated disaster volunteers are registered and referred to local agencies to assist with relief efforts. At the VRC, volunteers will: Complete a registration form and sign a general release of liability statement.
W		
WARNO	Warning Order	The WARNO provides notification of a pending request for an availability to deploy, begins to scope a potential response, and defines the Mission Planning Team.
WASH	Water, Sanitation, Hygiene	WASH specialists are qualified SMEs responsible for measuring, ensuring, and reinstating clean water and designing sanitation and hygiene procedures.
WORK ORDER		Specific work assignments that will be assigned to Strike Team 204s.

WX	Weather	
X		
Y		
Z		

ICS FORMS

FORM	NAME/REASON	COMPLETED BY
ICS 201	Incident Briefing: provides the IC (and the C&G assuming command of the incident) with basic info regarding the situation and allocated resources. Serves as a permanent record of the initial response to the incident.	<i>IC/PSC</i>
ICS 202	Incident Objectives: describes basic incident strategy, incident objectives, command emphasis/priorities, and safety considerations for use during the next op period.	<i>PSC</i>
ICS 203	Organizational Assignment List: provides ICS personnel with info on currently activated units and names of personnel staffing each position/unit.	<i>PSC/RESL</i>
ICS 204	Assignment List: informs Division and Group supervisors of incident assignments.	<i>OSC</i>
ICS 205	Operations Radio Communications Plan: provides information on all radio frequency or trunked radio system talkgroup assignments for each operational period.	<i>LSC/COML</i>

<p>ICS 205A</p>	<p>Communications List: lists methods of contact for personnel assigned to the incident (radio frequencies, phone numbers, pager numbers, etc.), and functions as an incident directory. Optional form.</p>	<p><i>LSC/COML</i></p>
<p>ICS 206</p>	<p>Medical Plan: provides information on incident medical aid stations, transportation services, hospitals, and medical emergency procedures.</p>	<p><i>MEDL/SO</i></p>
<p>ICS 207</p>	<p>Incident Organization Chart: used to indicate what ICS organizational elements are currently activated and the names of personnel staffing each element.</p>	<p><i>PSC/RESL</i></p>
<p>ICS 208</p>	<p>Safety Message Plan: expands on the Safety Message and Site Safety Plan.</p>	<p><i>SO</i></p>
<p>ICS 211</p>	<p>Incident Check-In List: Check-in consists of reporting specific information, which is recorded on the Check-In List (ICS 211). ICS 211 serves several purposes: (1) records arrival times at the incident of all overhead personnel and equipment, (2) records the initial location of personnel and equipment to facilitate subsequent assignments, and (3) supports demobilization by recording the home base, method of</p>	<p><i>PSC/RESL</i></p>

	travel, etc., for resources checked in.	
ICS 213RR	Resource Request Message: used to request non-mutual aid supplies, services, personnel, teams, equipment, utilities, fuel, facilities, or any other resource or incident management activity required from the AO.	<i>LSC/SPUL</i>
ICS 214	Activity Log: records details of notable activities at any ICS level, including single resources, equipment, Task Forces, etc.	<i>C&G</i>
ICS 215	Operation Planning Worksheet: communicates the decisions made by OSC during Tactics Meeting concerning resource assignments and needs for the next op period.	<i>OSC</i>
ICS 215A	Incident Action Plan and Safety Analysis: aids the SO in completing an operational risk assessment to prioritize hazards, safety, and health issues, and to develop appropriate controls.	<i>SO</i>
ICS 218	Support Vehicle/Equipment Inventory: provides an inventory of all transportation and support vehicles and equipment assigned to the incident.	<i>LSC/GSUL</i>

PHONETIC ALPHABET

A	Alpha	
B	Bravo	
C	Charlie	
D	Delta	
E	Echo	
F	Foxtrot	
G	Golf	
H	Hotel	
I	India	
J	Juliet	
K	Kilo	
L	Lima	
M	Mike	
N	November	
O	Oscar	
P	Papa	
Q	Quebec	
R	Romeo	
S	Sierra	
T	Tango	
U	Uniform	
V	Victor	
W	Whiskey	
X	Xray	
Y	Yankee	
Z	Zulu	

